





TOYOTA



TOYOTA

Renee Robertson

General Manager, Production Control
Toyota Motor Manufacturing Kentucky

TMMK Production Control

Assembly Line Control

In-House Planning

Raw Materials

Packaging

Project and Production Planning

Parts Ordering

North American Route Planning

Logistics

Index of Topics:

- Regional Toyota Overview
- Logistics at TMMK
- Toyota Approach to Safety
- The Future of Mobility

Regional Toyota Overview

Toyota USA:

2.4M Vehicles sold in 2018

10 Manufacturing Plants

\$27.3B Invested

1,500 Dealerships

~179K Employees



Toyota Motor Manufacturing Kentucky (TMMK):

Groundbreaking: May 1986

~ 8,000 team members

Annual capacity:











550,000 vehicles
600,000
engines

Toyota's largest plant in world!



WELCOME TO GEORGETOWN -

HOME OF TEAM KENTUCKY

-  Powertrain
-  Production Engineering Manufacturing Center
-  Line 1 (Camry/Avalon)
-  Line 2 (Camry/HV/RAV)
-  Die Manufacturing
-  Paint Reborn
-  LEXUS
-  Kentucky Support Center
-  Marshaling Yard
-  Plastics



Fully Integrated



20 hours production time

#1 PASSENGER CAR

17 Years in a Row



Camry



Avalon



Coming in Jan 2020...



RAV4 Hybrid

A female worker in a blue shirt and cap is working on an engine in a factory. She is using a tool to adjust a part of the engine. In the background, other workers in blue shirts and caps are visible, along with a computer monitor displaying green text. The scene is a busy industrial environment.

600,000
Annual engine capacity

4-cylinder
V6



+ \$2 Billion since 2013

Toyota New Global Architecture (TNGA)

Common Process.

Common Parts.

Ever-Better Vehicles.

Enables greater flexibility and responsiveness to market changes.

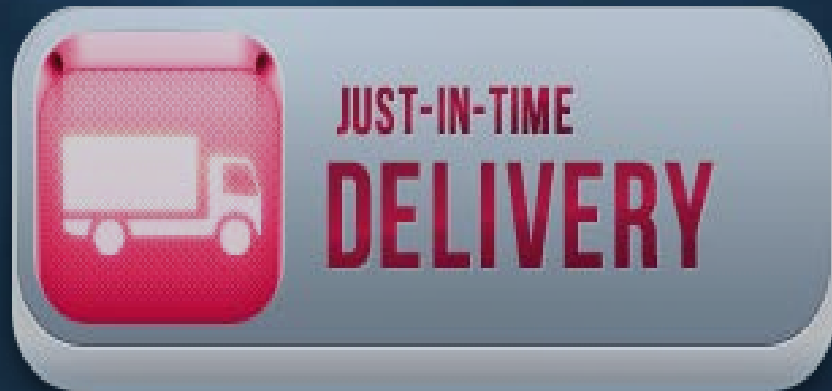


Logistics

Just-In-Time (JIT) System

Making only **what** is needed, **when** it is needed, and in the **amount** needed

JIT Method for Supply Chain Management at Toyota:
Movement of material to a specified location at the **required time** and **volume** needed to run production

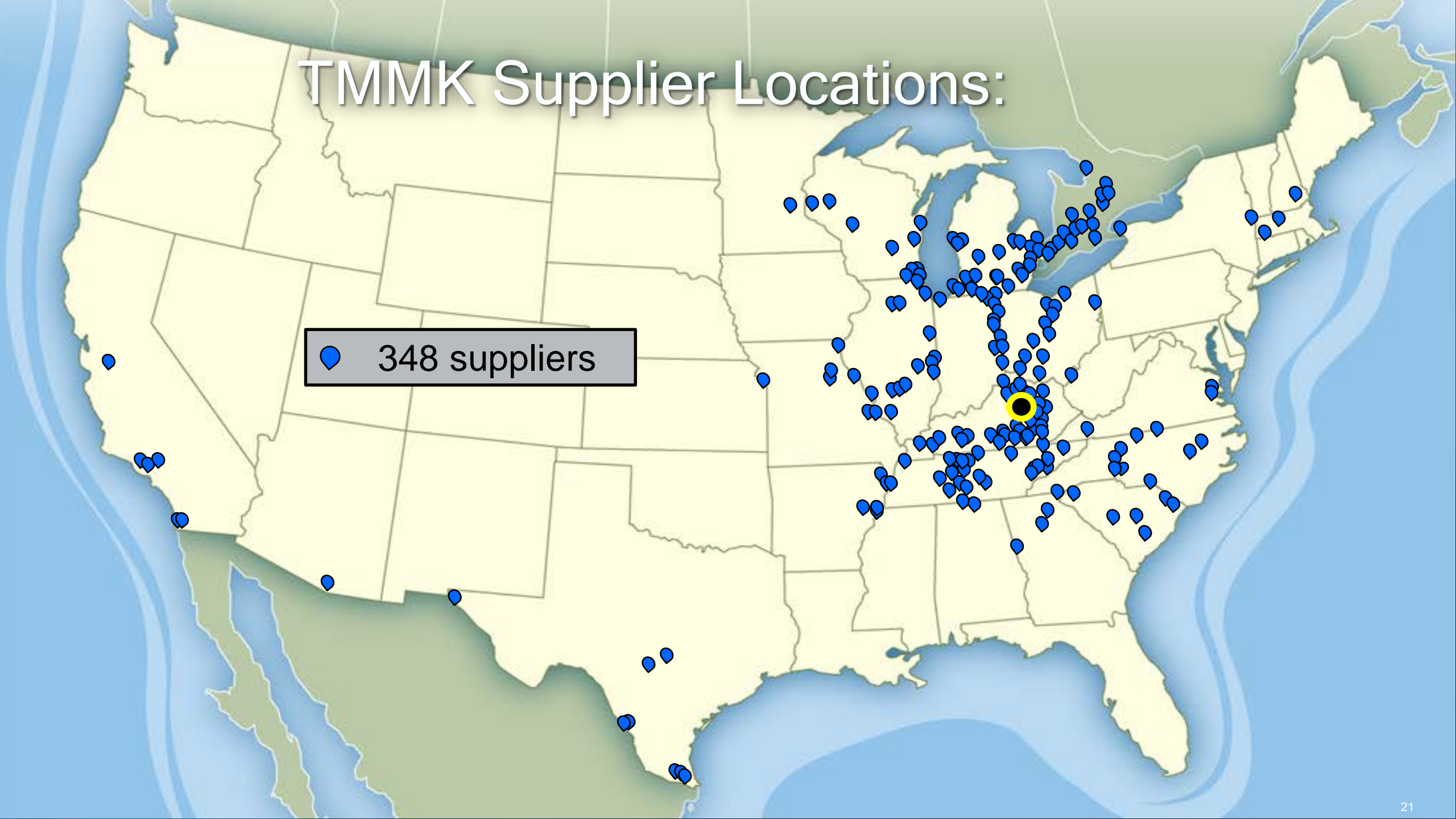


Key Roadways Used by TMMK Suppliers:



TMMK Supplier Locations:

348 suppliers



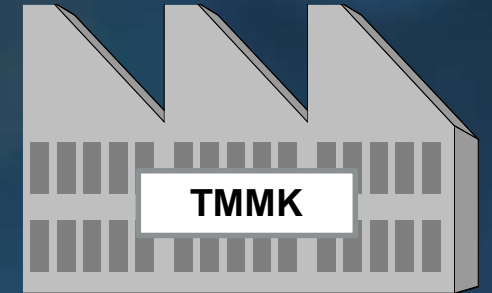
TMMK Supplier Overview



Direct Routes - High Volume / Frequency

25,550 m3

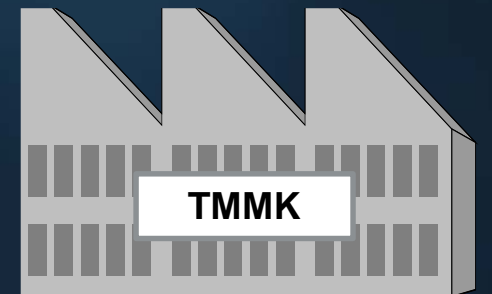
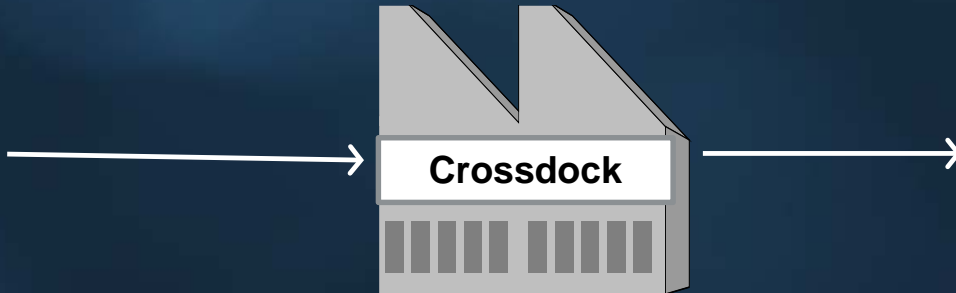
73%



Network Routes - Low Volume Suppliers

9,450 m3

27%



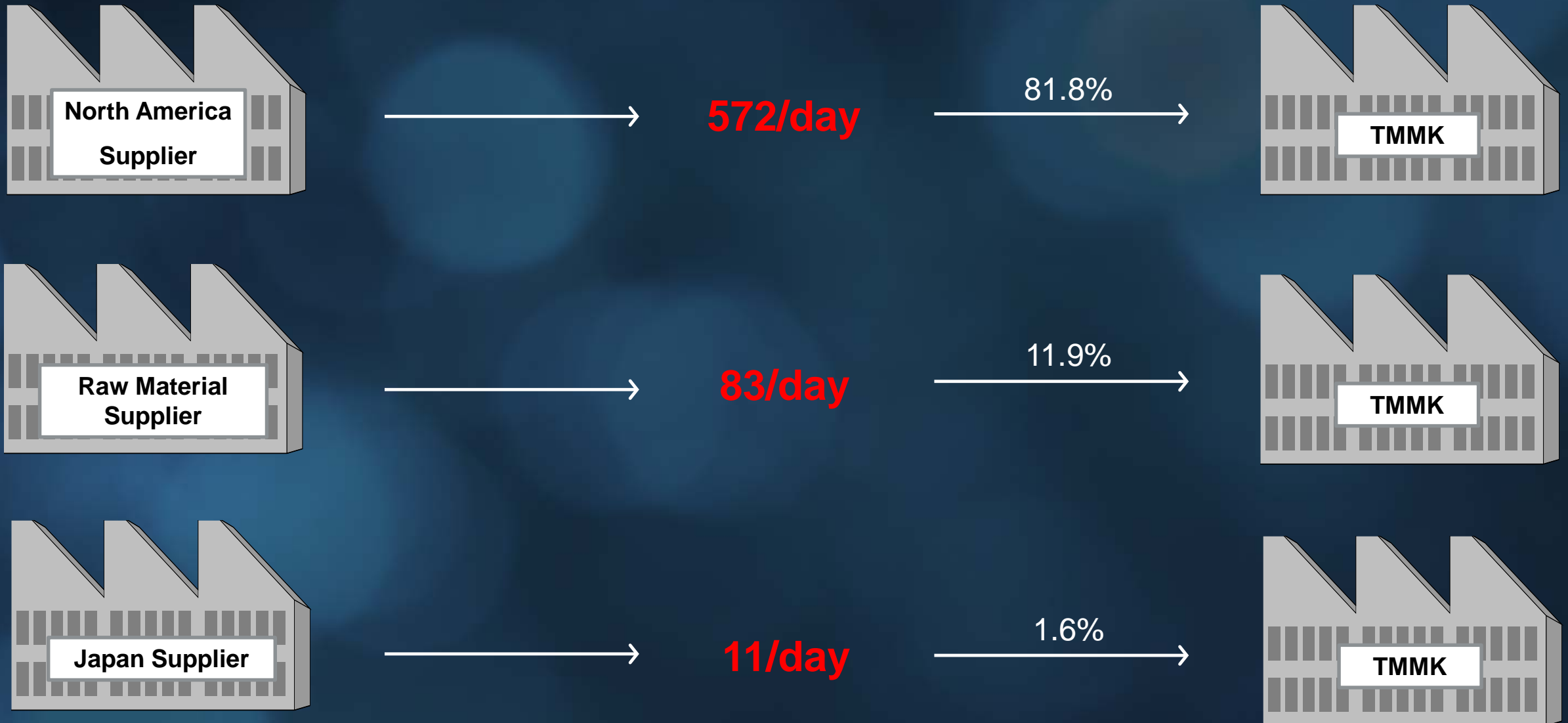
TMMK Parts Logistics:

- **4** Logistics Partners to Run Daily Routes
- **35,000 m³** of Cargo Moved Each Day
- **161,000** Miles Driven Daily

6.5 trips around Earth!



TMMK Logistics Overview



Crossdock Locations:

Crossdocks:

- Distribution Centers for Multiple Toyota Assembly Plants.
- Improves Route Efficiency and Reduces Cost

San Antonio

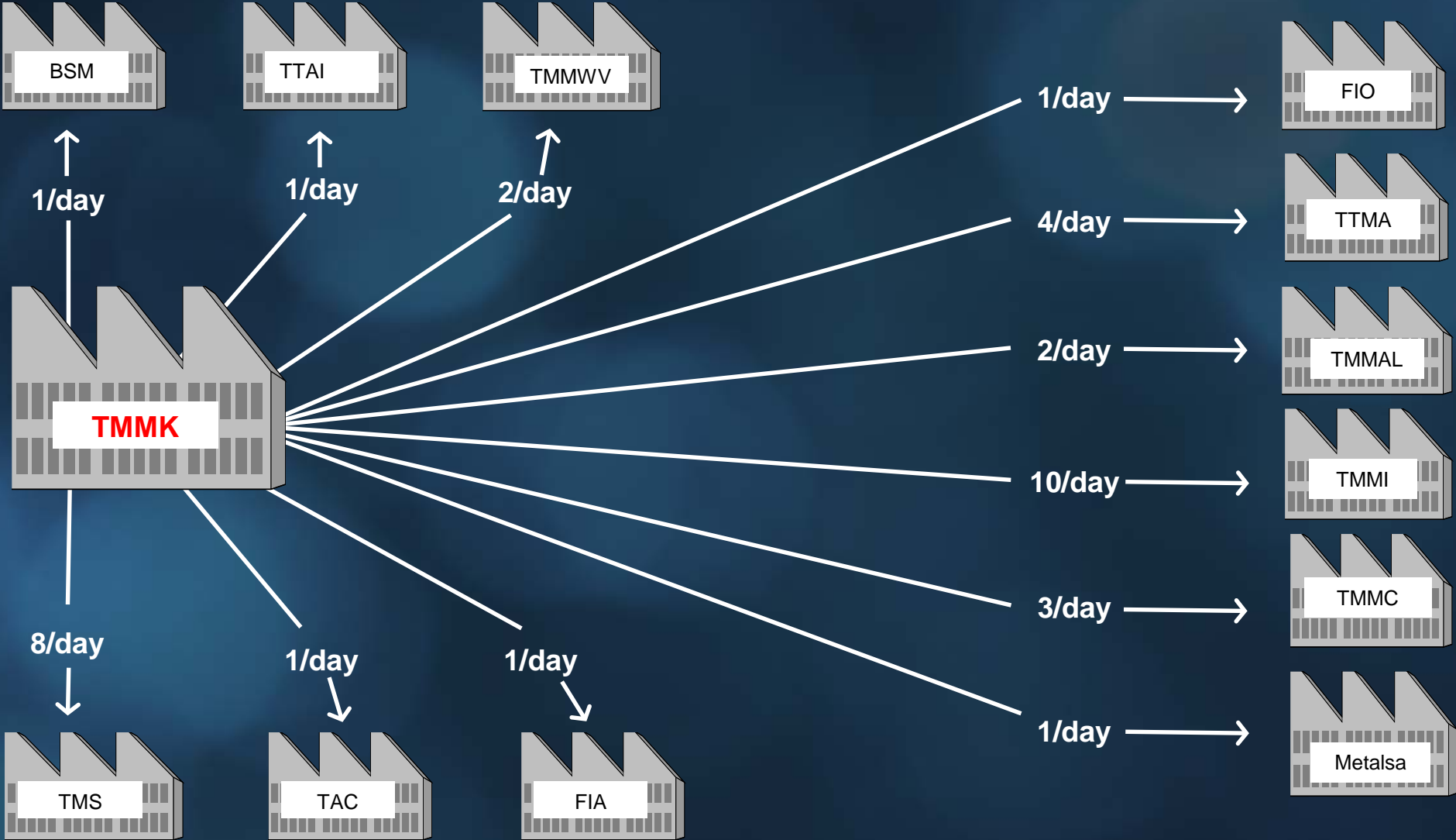
Louisville

Detroit

Dayton

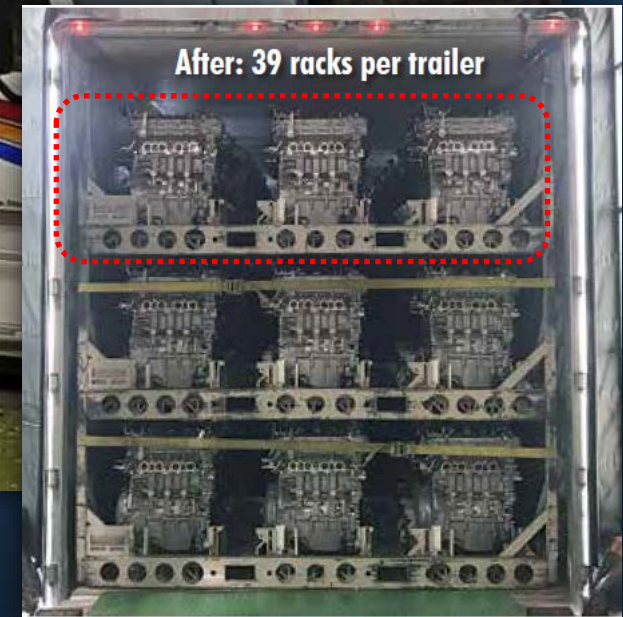
Knoxville

Daily TMMK Shipping Logistics:



Heavy Haul Kaizen Proposal

State by State Max Weight Restriction

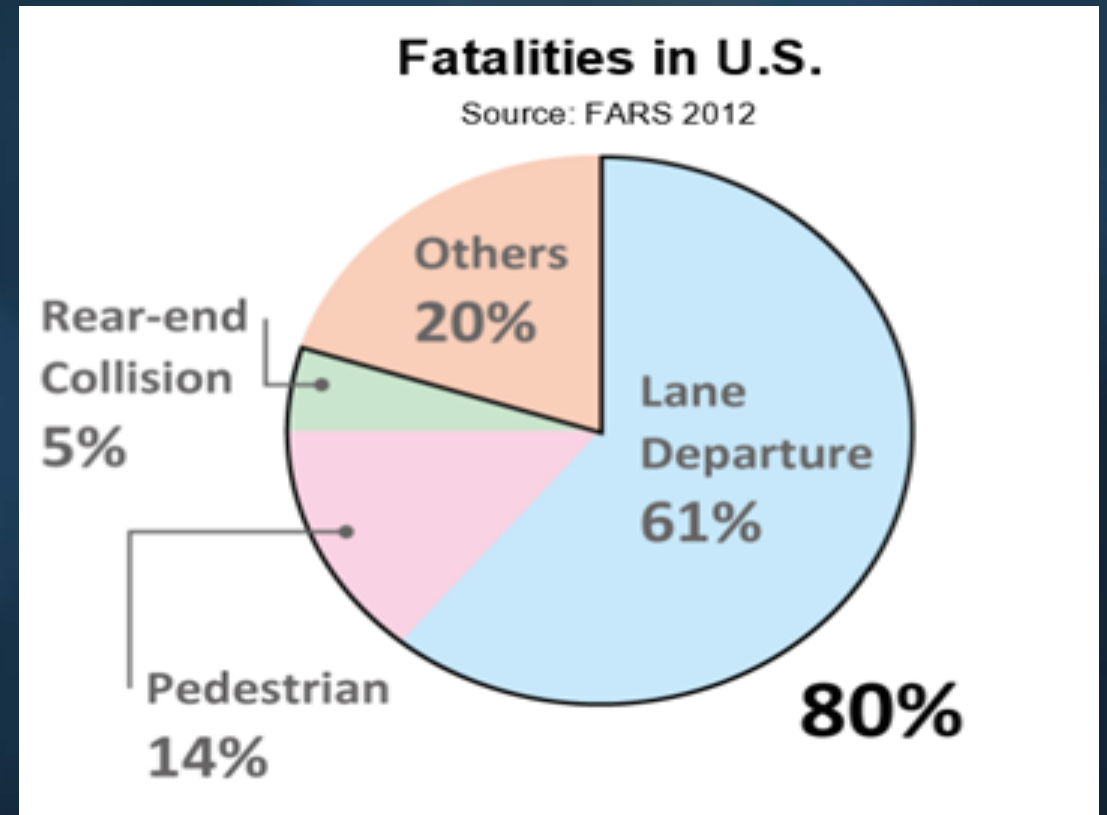


Safety

Toyota Safety Sense™

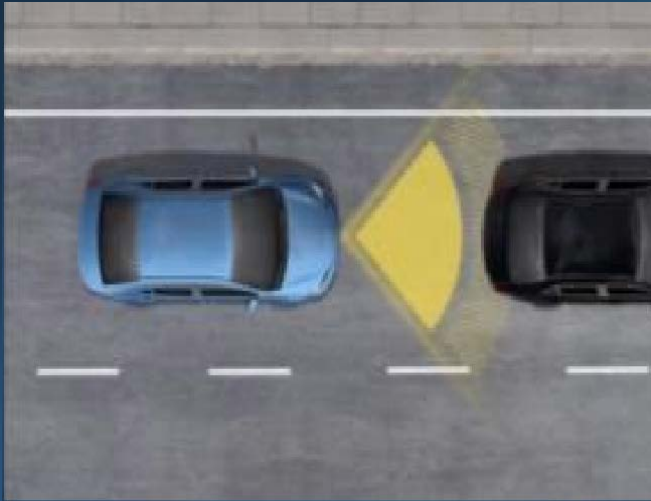
Three (3) most common types of accidents:

- Frontal Collisions (Rear-end)
- Unintended Lane Departure
- Nighttime Visibility





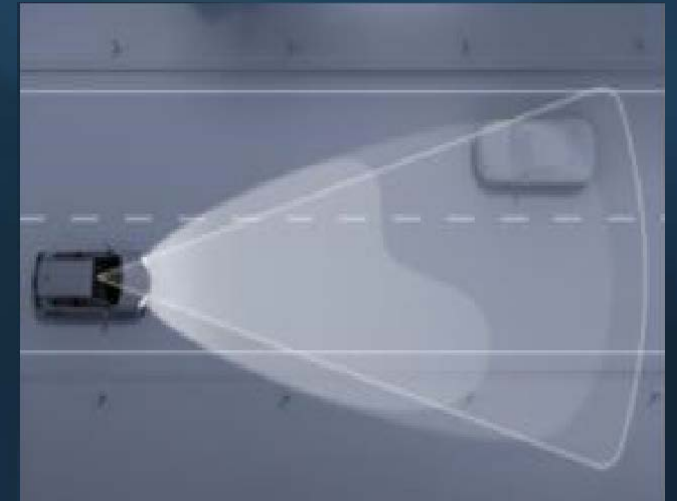
TSS addresses the 3 most common causes of roadway accidents...



Frontal Collisions



Unintended Lane Departures



Nighttime Accidents

A white sedan is shown from a front-quarter perspective on a road. A bright yellow beam of light originates from the car's headlights and extends towards the right. Along this beam, a chain of five glowing, translucent rings is visible, transitioning in color from light blue to bright yellow. The background shows a city street with trees and buildings under a clear sky.

10+ Million

 **70%**

Back to the Future



Back to the Future

2050 is as far away today as the mid 80's



Key Area for 2050: Artificial Intelligence



Brain-like
Microchips

Decision Making

Machine
Learning

Materials
Informatics

Quantum
Computing

Robotics and
Human-Machine
Interfaces (HMI)

The Future



Autonomy



Electrification



Mobility as a Service



Autonomy







Toyota safety technology development and deployment



MOBILITY
TEAMMATE
CONCEPT
Automated Driving Tech.

- Vehicles adapt to drivers,
- Watch over each other,
- Team-based relationship – helping each other



TOYOTA
RESEARCH INSTITUTE

Guardian
Mode



Chauffeur
Autonomy

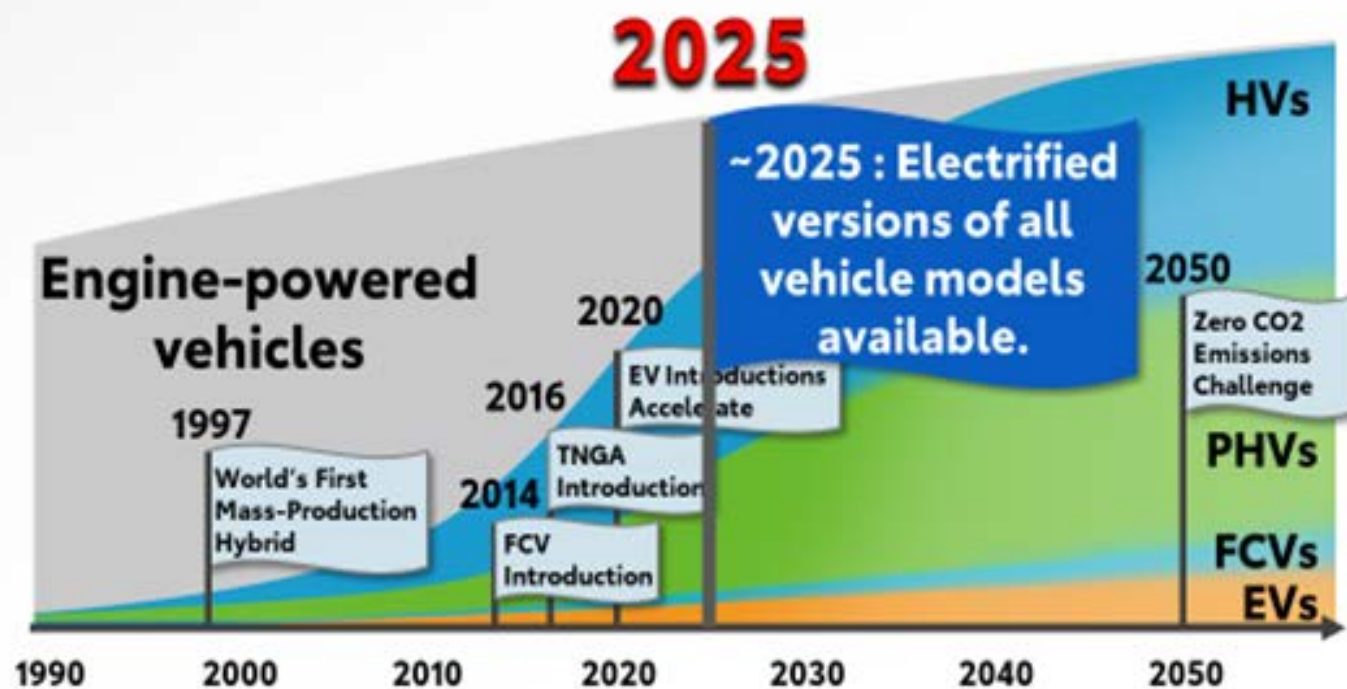




Electrification

TOYOTA

Vehicle Electrification Commitment



Electrification



Toyota has developed electrified vehicles with low or zero CO2 emissions. It plans to:

- By around 2030, Toyota aims to have sales of more than 5.5 million electrified vehicles, including more than 1 million zero-emission vehicles (BEVs, FCEVs)
- By around 2025, every model in the Toyota and Lexus line-up around the world will be available either as a dedicated electrified model or have an electrified option
- Have 10 BEV models available worldwide by the early 2020s.
- Reduce vehicle CO2 emissions by 90 percent in comparison with 2010 levels by 2050.



60% are Toyota or Lexus





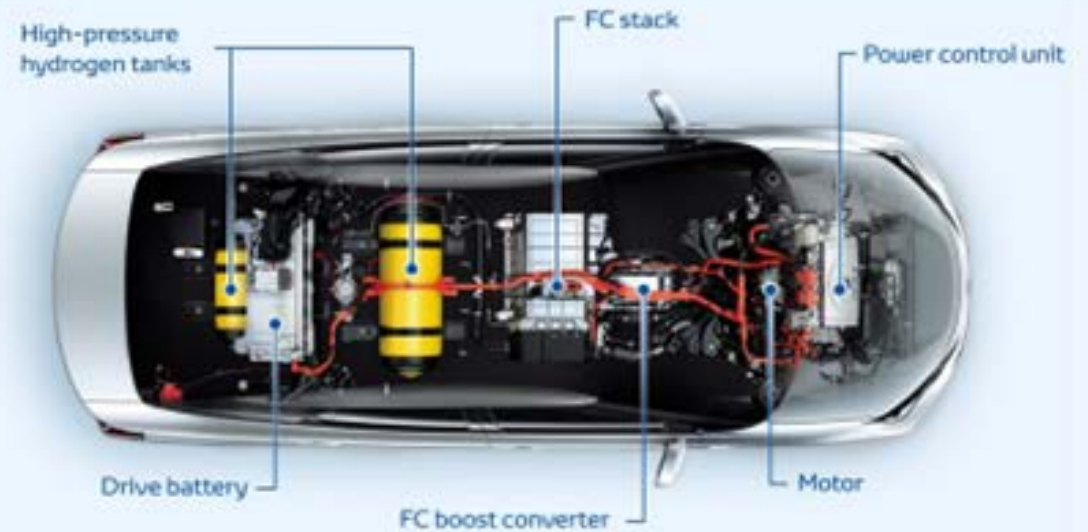
Hydrogen



Long Range
Fast Fueling
Scalability



Mirai



Toyota's Mirai is the first mass-produced **hydrogen fuel cell electric** vehicle.

- It is a four-door, mid-size sedan, and the **only zero-emission hydrogen vehicle on the market that tops the 300-mile range milestone.**

- The vehicle uses hydrogen, oxygen and a fuel cell, and **emits nothing but water vapor** in the process.



FUEL CELL



H₂

PORTAL Project

Prototype Truck:

Specifications

- Class 8 truck chassis
- 2 Mirai fuel cell stacks
- 12 kWh of batteries
- 700 bar storage

Performance

- 670 horsepower
- 1375 lb-ft torque
- 80,000lbs GVWR
- 200+ miles of range



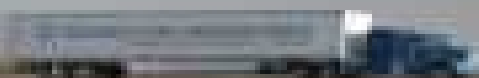
GVW: 35,000lbs.



Diesel

00 : 00 : 0 | . |

GVW: 35,000lbs.



Fuel Cell

00 : 00 : 0 | . |



14,000+

Miles Logged

0

Emissions



Personal Vehicle Ownership



Ride Hailing



Car Sharing



Can we Predict the Future?



"Trying to predict the future is like trying to drive down a country road at night with no lights while looking out the back window"

Key Area for 2050: Ubiquitous Connectivity





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Renee Robertson

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Toyota Motor Manufacturing Kentucky

THANK YOU



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